

Washington, D.C. 20505

SECRET

4 AUG 1978

MEMORANDUM FOR: Director, National Security Agency
Director, Defense Intelligence Agency
Director, Intelligence and Research, State
Under Secretary of the Air Force
Assistant Chief of Staff for Intelligence, Army
Assistant Chief of Staff for Intelligence, Air Force
Deputy Director of Naval Intelligence
Deputy Director of Central Intelligence
Deputy to the DCI for Resource Management
Deputy to the DCI for Collection Tasking
Deputy to the DCI for National Foreign Assessment

SUBJECT: Trip on 18 and 19 August 1978

25X1

1. I am pleased that you all are coming to our brief retreat on the 18th and 19th. I look forward to the opportunity to share ideas on how we can mutually do our jobs better. It is my plan that our conversations be relaxed and informal. This will not be a decision-making event.

2. I would like to table the following topics for discussion. They are matters that are much on my mind with respect to where we are going in the longer run. I would be happy for your suggestions, either in advance or on the spot, for additional topics.

a. What our activities should be producing for the country in terms of "outputs."

b. How the outputs of intelligence are likely to change over the next decade.

c. How we can better integrate the collection operations of the Community.

d. How we can better integrate the production activities of the Community.

e. How we can best ensure under our new organization that there is a good connection between the collectors and the producers.

25X1

MORI/CDF
pp1-2

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3. I am attaching some papers with respect to output functions. The first is a list of outputs to which I have assigned my own priorities. I recognize we each view the Intelligence Community's product from a different perspective, therefore; for openers, it may be interesting for you to indicate the order of priority you would favor and whether these are the correct measures of output. Also attached are short point papers on each of the ten proposed outputs. They are very basic and are intended only to stimulate the conversation on how we all look on the value of our different outputs.

4. Look forward to seeing you on the 18th.



STANSFIELD TURNER

Attachments:
as stated

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DRAFT
27 July 1978

MEMORANDUM FOR: See Distribution

SUBJECT: Trip on 18 and 19 August

STAT

1. I appreciate the fact that you all are coming to our brief retreat on the 18th and 19th. I look forward to an opportunity to share ideas on how we can mutually do our jobs better while in a relaxed atmosphere. I propose that our conversations be relaxed and informal; this will not be a decision-making event.

2. I would like to table the following topics for discussion. They are matters that are much on my mind with respect to where we are going in the longer run. I would be happy for your suggestions, either in advance or on the spot, for additional topics.

a. What the balance in our activities should be producing for the country in terms of "outputs."

b. How the outputs of intelligence are likely to change over the next decade.

c. How we can better integrate the collection operations of the Community.

d. How we can better integrate the production activities of the Community.

e. How we can best insure under our new organization that there is a good connection between the collectors and the producers.

3. I am attaching some papers with respect to output functions. The first is a list of outputs in order of priority. This may or may not be a suitable organization topic. Next are short point papers on each of the ten proposed outputs describing how we might look at the importance of each output. I would hope these would be the basis for sharing ideas on how we all look on the value of our different outputs.

4. Look forward to seeing you there.

ST

Attachments

INVITEES FOR WEEKEND [REDACTED]
18 August 1978

STAT

Vice Admiral B. R. Inman, USN
Director, National Security Agency

Major General Eugene F. Tighe, Jr., USAF
Director, Defense Intelligence Agency

Mr. William G. Bowdler
Director, Intelligence and Research
Department of State

Dr. Hans Mark
Under Secretary of the Air Force

Major General Edmund Thompson, USA
Assistant Chief of Staff for Intelligence, Army

Major General James L. Brown, USAF
Assistant Chief of Staff for Intelligence, Air Force

Rear Admiral Sumner Shapiro, USN
Deputy Director of Naval Intelligence
(will replace RADM Harvey as Director, the end of August)

Mr. Frank C. Carlucci
Deputy Director of Central Intelligence

[REDACTED]
Deputy Director for Resources Management

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[REDACTED]
Deputy Director for Collection Tasking

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Dr. Robert R. Bowie
Deputy Director for National Foreign Assessment